

LAHEY HOSPITAL & MEDICAL CENTER

2015 Hospital Profile

Burlington, MA & Peabody, MA
Teaching Hospital
Northeastern Massachusetts

Lahey Hospital & Medical Center is a nonprofit teaching hospital located in the Northeastern Massachusetts region. It is among the larger acute hospitals in Massachusetts and one of nine transplant centers in Massachusetts. Lahey Hospital & Medical Center saw an increase of 0.3% in inpatient discharges from FY11 to FY15. Over the five year period, its trend in inpatient discharges has closely matched that of the median for its peer cohort. Lahey Hospital & Medical Center has been profitable each year from FY11 to FY15, posting a total margin of 3.8% in FY15, below the cohort median of 4.2%. In each of the last four years the total margin of the hospital has been at or near the median of its peer cohort.

At a Glance

Overview / Size

Hospital System Affiliation:	Lahey Health System
Change in Ownership (FY11-FY15):	Lahey Health - 2012
Total Staffed Beds:	345, among the larger acute hospitals
% Occupancy:	85.3%, > cohort avg. (75%)
Special Public Funding:	ICB ⁹
Trauma Center Designation:	Adult: Level 2
Case Mix Index:	1.42, > cohort avg. (1.03); > statewide (1.00)

Financial

Inpatient NPSR per CMAD:	\$11,973
Change FY14-FY15:	-3.2%
Inpatient:Outpatient Revenue in FY15:	32%:68%
Outpatient Revenue in FY15:	\$436,781,617
Change FY14-FY15:	1.2%
Total Revenue in FY15:	\$837,646,993
Total Surplus (Loss) in FY15:	\$31,422,770

Payer Mix

Public Payer Mix:	57.2% (Non-HPP* Hospital)
CY15 Commercial Relative Price:	1.01
Top 3 Commercial Payers:	Blue Cross Blue Shield of MA Harvard Pilgrim Health Care Tufts Health Plan

Utilization

Inpatient Discharges in FY15:	22,267
Change FY14-FY15:	6.0%
Emergency Department Visits in FY15:	58,252
Change FY14-FY15:	3.8%
Outpatient Visits in FY15:	910,155
Change FY14-FY15:	-3.0%

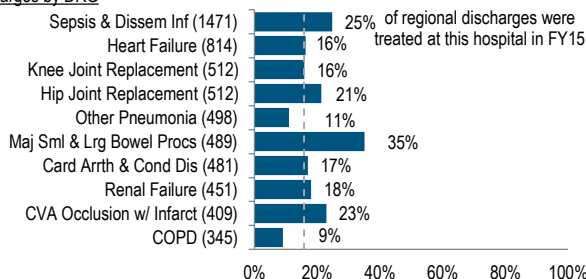
Quality

Readmission Rate in FY15:	15.7%
Change FY11-FY15 (percentage points):	1.0%
Early Elective Deliveries Rate (Jan 2015-Jun 2016):	Not Available

Services

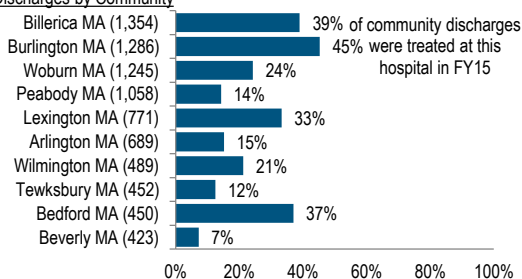
What were the most common inpatient cases (DRGs) treated at the hospital in FY15? What proportion of the region's cases did this hospital treat for each service?

Discharges by DRG



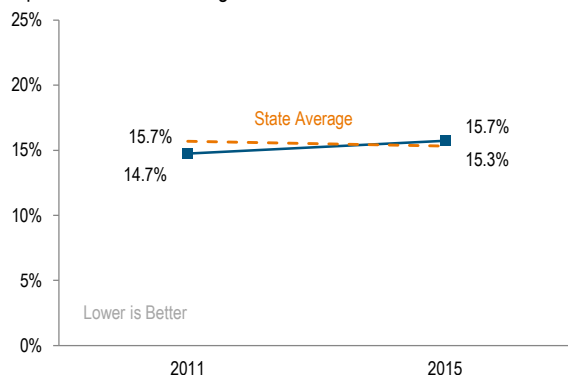
Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?

Discharges by Community

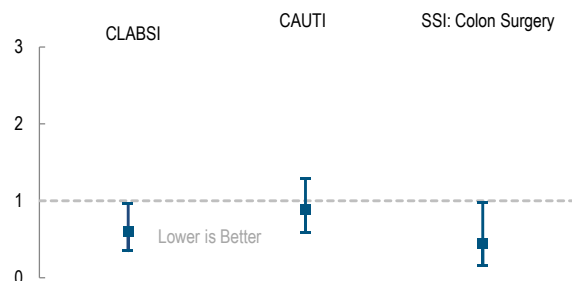


Quality

What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?



How many central line-associated blood stream infections (CLABSI), catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?



For descriptions of the metrics, please see the technical appendix.

2015 HOSPITAL PROFILE: LAHEY HOSPITAL & MEDICAL CENTER

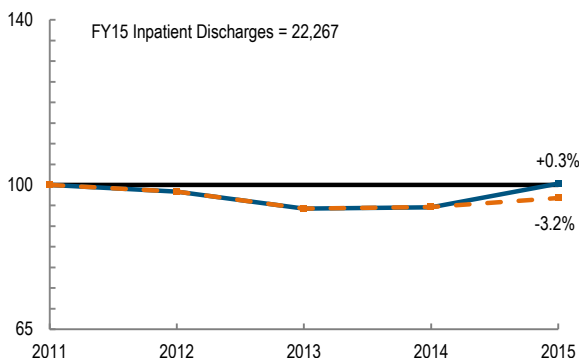
Cohort: Teaching Hospital

Key:

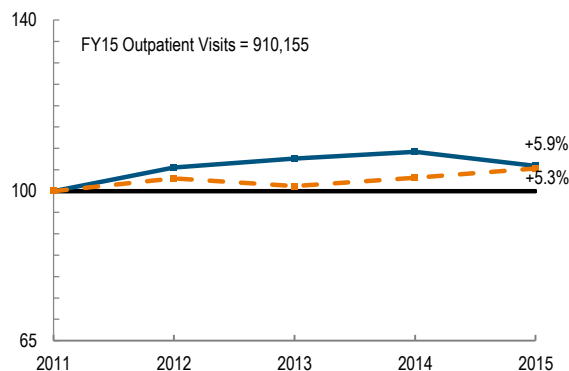


Utilization

How has the volume of the hospital's inpatient discharges changed compared to FY11, and how does this compare to the hospital's peer cohort median? (FY11=100)

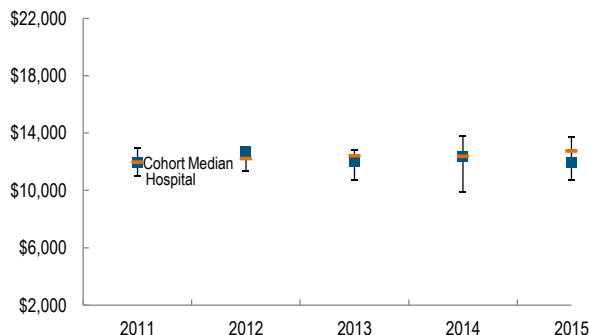


How has the volume of the hospital's outpatient visits changed compared to FY11, and how does this compare to the hospital's peer cohort median? (FY11=100)

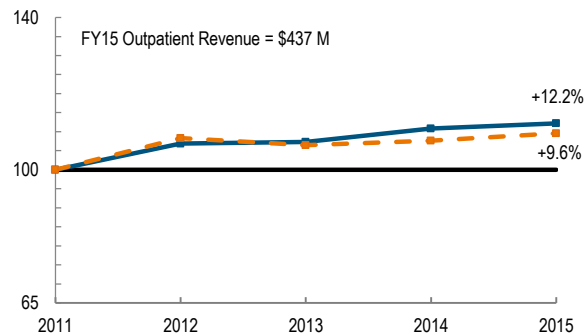


Patient Revenue Trends

What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY11 and FY15, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY11, and how does this compare to the hospital's peer cohort median? (FY11=100)



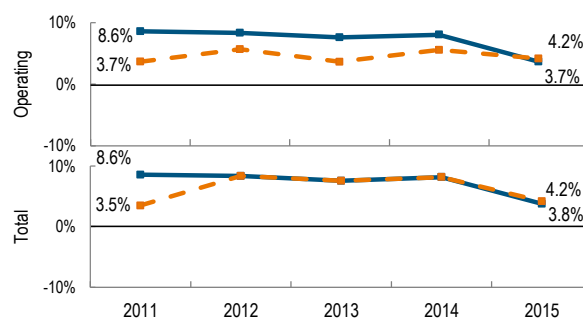
Financial Performance

How have the hospital's total revenue and costs changed between FY11 and FY15?

Revenue, Cost, & Profit/Loss (in millions)

FY	2011	2012	2013	2014	2015
Operating Revenue	\$ 760	\$ 816	\$ 794	\$ 821	\$ 837
Non-Operating Revenue	\$ (0)	\$ 0	\$ (0)	\$ 1	\$ 1
Total Revenue	\$ 760	\$ 817	\$ 794	\$ 822	\$ 838
Total Costs	\$ 695	\$ 748	\$ 734	\$ 755	\$ 806
Total Profit (Loss)	\$ 65.1	\$ 68.3	\$ 60.1	\$ 67.2	\$ 31.4

What were the hospital's total margin and operating margins between FY11 and FY15, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

* High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.

† For more information on Infrastructure and Capacity Building (ICB) special funding, please contact the Massachusetts Executive Office of Health and Human Services (EOHHS).